



# Antitrust Compliance in Latin America

Compliance and Ethics Committee of the American Bar Association Antitrust Law Section (ABA)

Competition Center of the Adolfo Ibáñez University in Chile (CeCo)





#### What to do?

To this day it is still unclear how developed Latin American countries are in promoting and recognizing compliance programs and what is the level of complexity of antitrust compliance programs implemented by companies in the region.





- Key for prevention and detection.
- Measure the level of enforcement and importance of competition law.
- Detect room for improvements.



#### Methodology?



#### **Quantitative survey**

- 32 multiple-choice questions to practitioners.
- Selected practitioners from the Chambers & Partners' ranking.

#### **Qualitative interview**

- Comments on results and implications.
- One local authority and one practitioner of each country.



#### Warnings?



- 1. Attorneys and enforcers from Argentina, Brazil, Chile, Colombia, Ecuador, Mexico, and Peru.
- 2. Shows the perception and experience of a select and small group of practitioners.
- 3. There are no similar studies and therefore we cannot compare with other regions



#### https://centrocompetencia.com/aba-cecoantitrust-compliance-latin-america/





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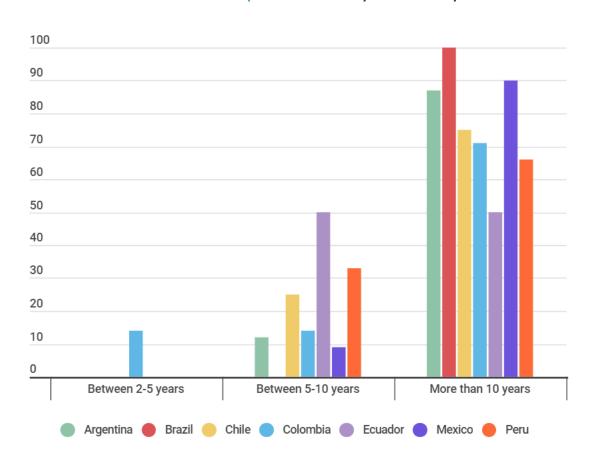




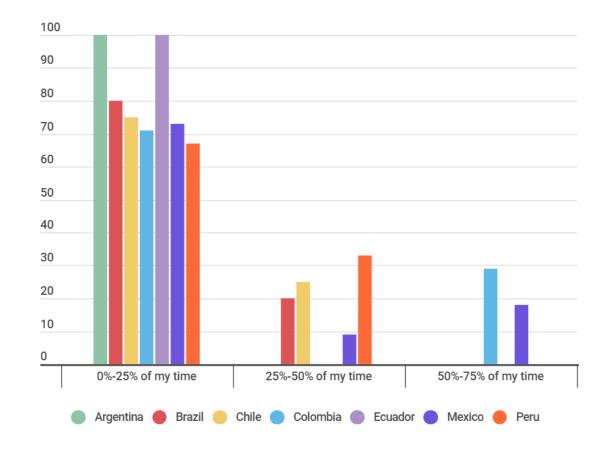
#### Characterization – Attorneys



#### Years of experience by country



#### Time used developing antitrust compliance programs

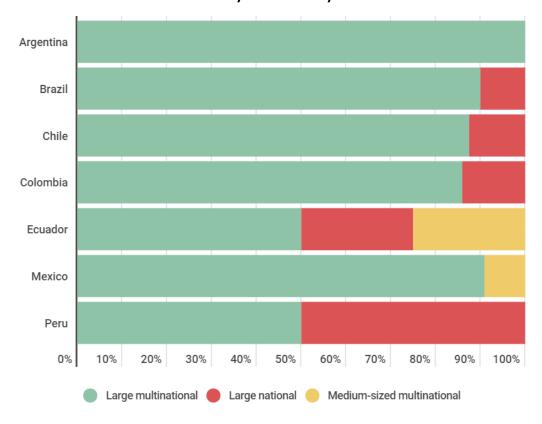




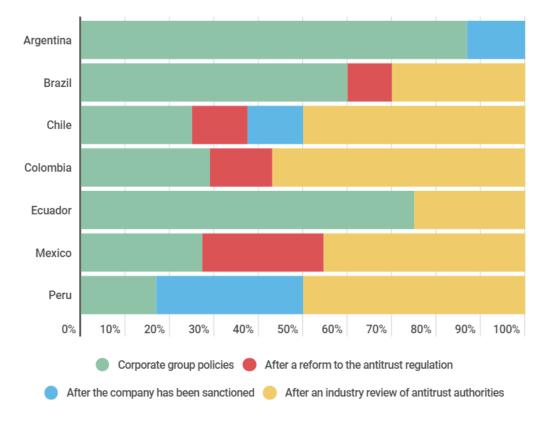
#### Characterization – Companies



# Greater interest in applying compliance programs by country



Origin of the efforts on implementing compliance programs by country

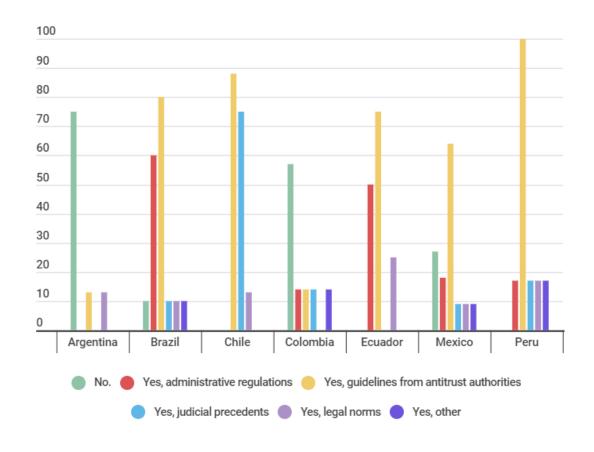




## Characterization – Programs



#### Regulation source of antitrust compliance programs by country

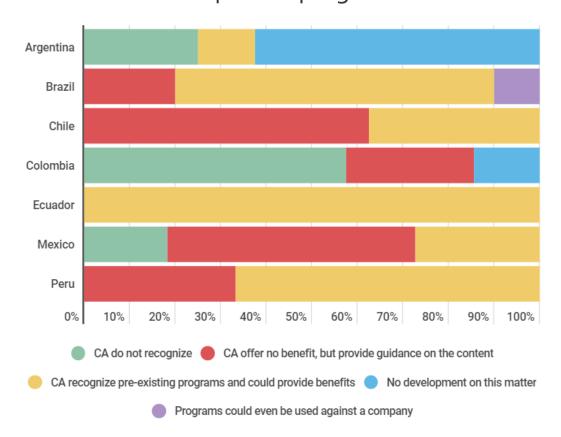




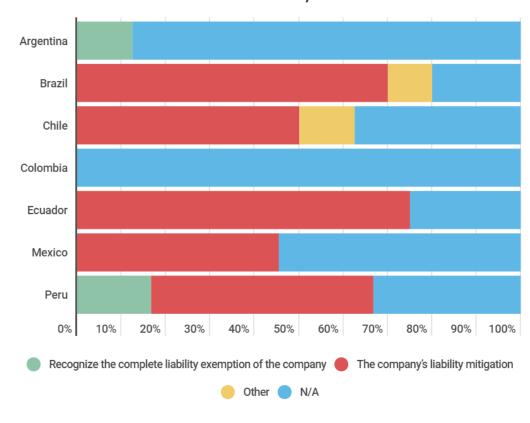
#### Characterization – Programs



# Position of antitrust authorities when dealing with compliance programs



# Incentives/Benefits granted to companies by country

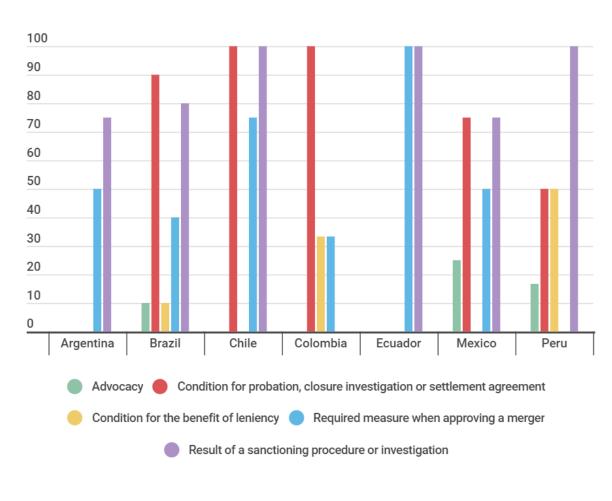




# Characterization – Programs



Instances when compliance programs can be imposed by agencies by country





# Content of the Compliance Programs



#### Elements usually included in antitrust compliance programs

Training of executives and managers on antitrust regulation 92.6%	Anonymous reporting channels 63%	Development of risk analysis <sup>51.9%</sup>
Development of companies' compliance guidelines or manuals 77.8%	Involvement of directors/executives in development of programs 38.9%	Periodic internal audits of executive's communications 31.5%
Designation of a compliance officer 66.7%	Monitoring mechanisms and effective internal sanctions 37%	Periodic tests effectiveness of antitrust compliance programs 22.2%

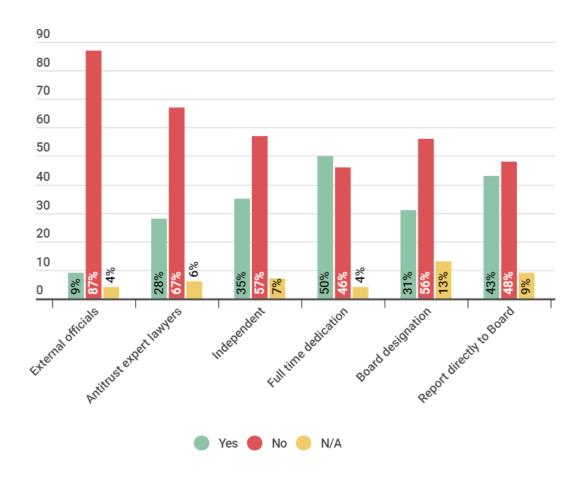
Review of internal disincentives to comply with antitrust regulation: 7.4%



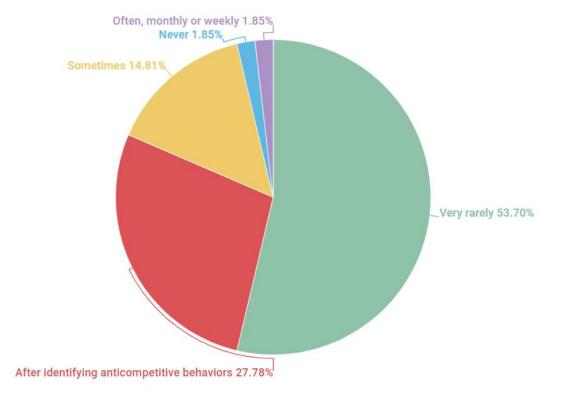
# Content of the Antitrust Compliance Programs



#### Characteristics compliance officers



#### Frequency compliance programs reviews

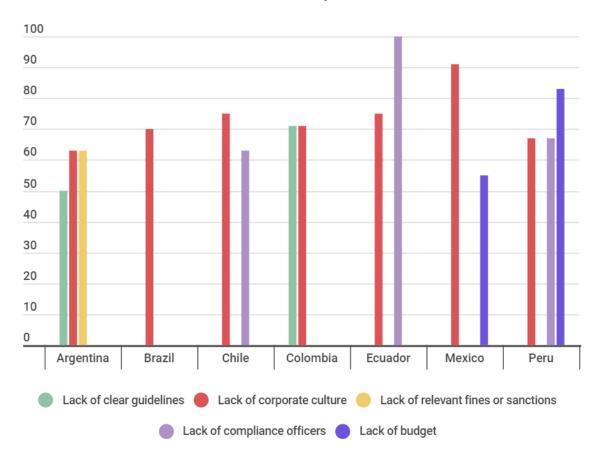




#### Obstacles



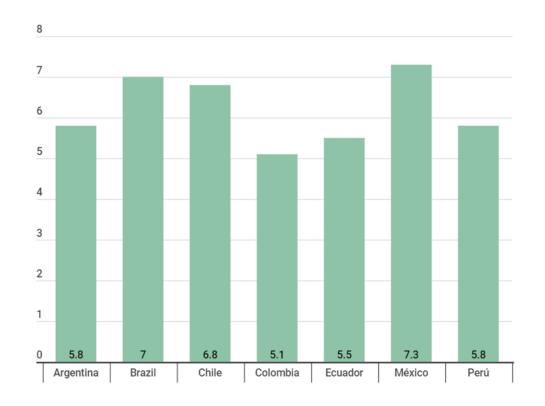
Main obstacles for companies to implement complete and serious antitrust compliance programs by country







Seriousness and comprehensiveness of antitrust compliance programs – scale 1 to 10.

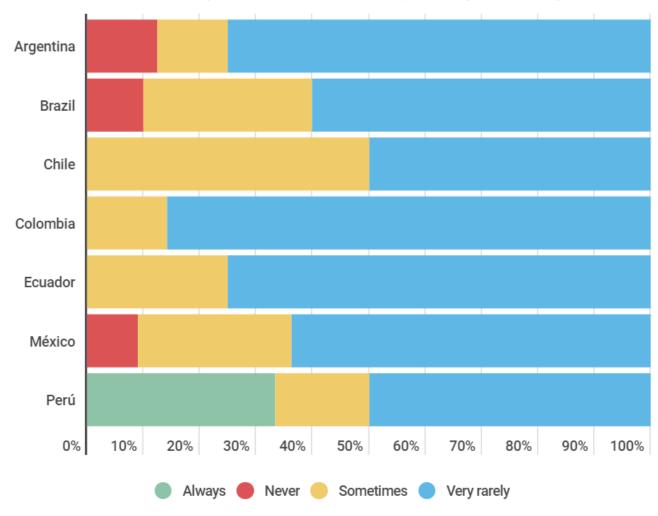








Participation of non-lawyers by country

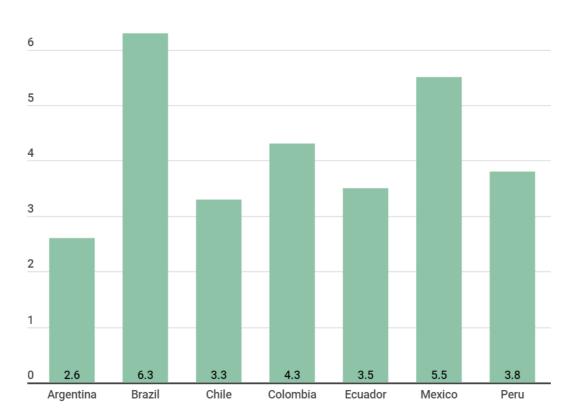


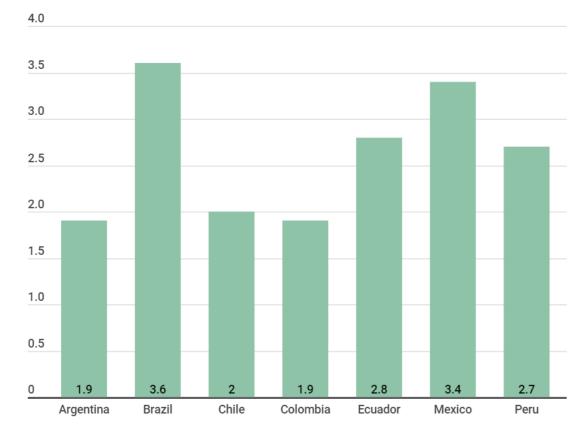




Use of special software, external computer experts or forensic companies

Use of algorithms and artificial intelligence



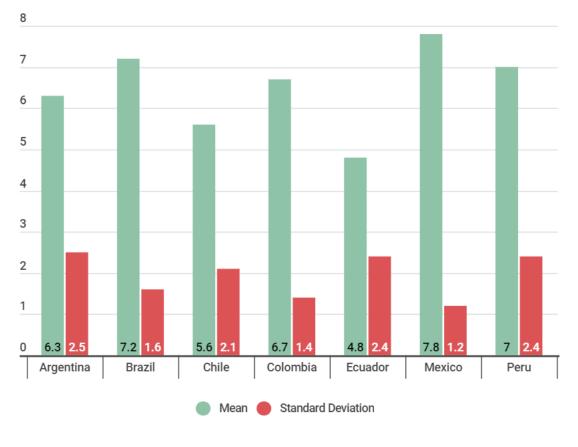


Mean: 4.4 Mean: 2.6

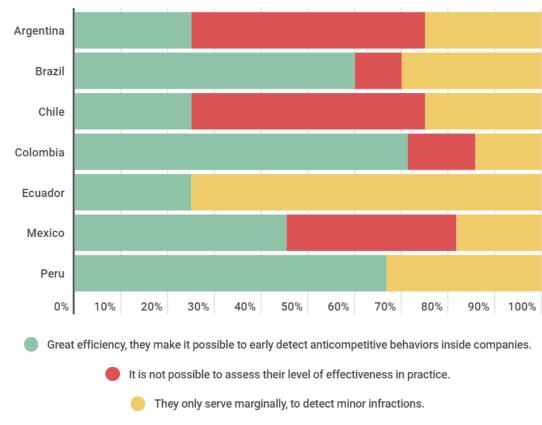




# Monitoring and use of foreign guidelines by country



Effectiveness antitrust compliance programs by country

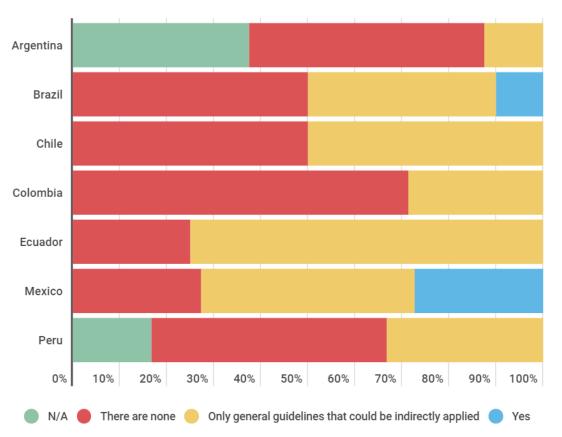




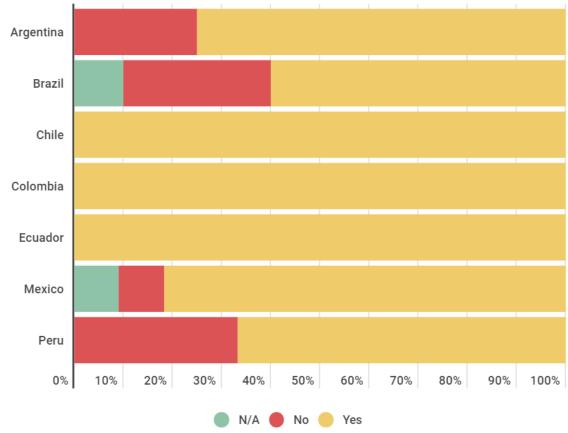
#### Attorney – Client Privilege



Recognition of attorney-client privilege on antitrust compliance programs



Recognition could incentivize companies to apply more serious and effective programs

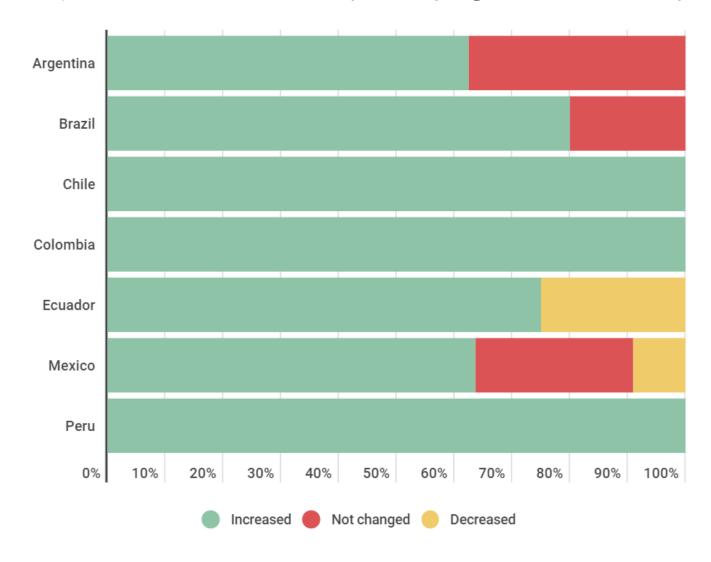




# Future developments



Adoption rate of antitrust compliance programs in the last 5 years.





## Six Takeaways



- Compliance programs in the region are important for practitioners and international corporations, and this importance has increased over time.
- 2. The content of the programs are aligned with international standards.
- Compliance has been encouraged by the authorities in recent years, for example, publishing guidelines.
- 4. There is an intimate connection between compliance and enforcement.
- 5. There are different levels of development of compliance programs in the region: (i) Brazil and Mexico; (ii) Chile, Colombia and Peru; (iii) Ecuador; and (iv) Argentina.
- 6. There is room for improvement, for example, in the depth of the compliance programs (including audits and empowered compliance officers), the expectation that a program can reduce a fine, the involvement of economists, the use of technology, and the explicit recognition of the attorney-client privilege.





# Thank you!

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